

**FIRST FIRE TAXATION DISTRICT**

**CITY OF WEST HAVEN**

**RECOMMENDED BUDGET**

JULY 1, 2026 THROUGH JUNE 30, 2027

RESPECTFULLY SUBMITTED  
BOARD OF FIRE COMMISSIONERS:

BRUCE E. SWEENEY, CHAIRMAN  
JOHN CAREW, TREASURER  
HERBERT HILL, SECRETARY

*OVER 125 YEARS OF SERVICING THE  
PUBLIC*

**WEST HAVEN FIRE DEPARTMENT  
2026-2027 BUDGET**

|  | 2024-2025<br>ACTUAL | 2025-2026<br>BUDGET | 2025-2026<br>ESTIMATED<br>YEAR END | 2026-2027<br>BUDGET |
|--|---------------------|---------------------|------------------------------------|---------------------|
| <b>INCOME</b>                              |                     |                     |                                    |                     |
| CURRENT COLLECTIONS (PROPERTY/REAL ESTATE) | \$ 14,074,326       | \$ 16,303,699       | \$ 16,303,700                      | \$ 19,883,674       |
| CURRENT COLLECTIONS (PERSONAL PROP)        | \$ 809,379          | \$ 729,048          | \$ 729,050                         | \$ 905,573          |
| CURRENT COLLECTIONS (AUTO)                 | \$ 440,767          | \$ 500,451          | \$ 500,460                         | \$ 499,500          |
| BACK TAX COLLECTIONS                       | \$ 96,163           | \$ 75,000           | \$ 75,000                          | \$ 75,000           |
| BACK INTEREST                              | \$ 113,469          | \$ 50,000           | \$ 50,000                          | \$ 50,000           |
| PILOT PROGRAMS:                            |                     |                     |                                    |                     |
| WATER CO.                                  | \$ 23,111           | \$ 23,115           | \$ 23,115                          | \$ 32,379           |
| VA HOSPITAL                                | \$ -                | \$ -                | \$ -                               | \$ -                |
| TOTAL PILOT PROGRAMS                       | \$ 23,111           | \$ 23,115           | \$ 23,115                          | \$ 32,379           |
| OTHER REVENUE:                             |                     |                     |                                    |                     |
| FIRE DEPT FEES:                            |                     |                     |                                    |                     |
| LIC, INSPECTION, REPORT FEES               | \$ 15,050           | \$ 12,000           | \$ 12,100                          | \$ 10,500           |
| PLAN REVIEWS                               | \$ 31,703           | \$ 10,000           | \$ 23,000                          | \$ 15,000           |
| TOTAL FIRE DEPT FEES                       | \$ 46,753           | \$ 22,000           | \$ 35,100                          | \$ 25,500           |
| SPECIAL SERVICES                           | \$ 32,944           | \$ 14,000           | \$ 13,000                          | \$ 20,000           |
| REVENUE BILLING                            | \$ 220,570          | \$ 125,000          | \$ 300,000                         | \$ 250,000          |
| BUNDLE BILLING                             | \$ 16,579           | \$ 10,000           | \$ 11,275                          | \$ 10,000           |
| OTHER REVENUE                              | \$ 137,452          | \$ 5,000            | \$ 18,925                          | \$ 15,000           |
| TOTAL OTHER REVENUE                        | \$ 454,298          | \$ 176,000          | \$ 378,300                         | \$ 320,500          |
| INTEREST                                   | \$ 238,225          | \$ 200,000          | \$ 216,560                         | \$ 220,000          |
| GRANTS                                     |                     |                     |                                    |                     |
| CDA GRANT                                  | \$ 10,183           | \$ -                | \$ -                               | \$ -                |
| MUNICIPAL REV SHARE                        | \$ 4,736            | \$ -                | \$ -                               | \$ -                |
| FEMA GRANT                                 | \$ 1,105,226        | \$ 952,000          | \$ 724,906                         | \$ 93,000           |
| TIERED PILOT                               | \$ 1,831,038        | \$ 4,172,038        | \$ 4,167,305                       | \$ 3,700,000        |
| ARPA                                       | \$ 3,416,202        | \$ -                | \$ 211,650                         | \$ -                |
| TOTAL GRANTS                               | \$ 6,367,385        | \$ 5,124,038        | \$ 5,103,861                       | \$ 3,793,000        |
| TOTAL INCOME                               | \$ 22,617,124       | \$ 23,181,351       | \$ 23,380,048                      | \$ 25,779,626       |
| TOTAL EXPENSE                              | \$ 24,682,887       | \$ 23,882,402       | \$ 23,506,813                      | \$ 26,079,902       |
| SURPLUS/(DEFICIT)                          | \$ (2,065,763)      | \$ (701,051)        | \$ (126,765)                       | \$ (300,276)        |
| FUND BALANCE CONTRIBUTION                  |                     |                     |                                    | \$ 300,276          |

|  |                   |                   |
|--|-------------------|-------------------|
| GRAND LIST (REAL ESTATE & PROPERTY)            | \$ 1,941,939,237  | \$ 1,946,194,402  |
| MILL RATE                                      | <u>8.95</u>       | <u>10.90</u>      |
| PROJECTED COLLECTIONS (REAL ESTATE & PROPERTY) | \$ 17,380,356     | \$ 21,213,519     |
| COLLECTION RATE                                | <u>98%</u>        | <u>98%</u>        |
| CURRENT COLLECTIONS (REAL ESTATE & PROPERTY)   | \$ 17,032,748     | \$ 20,789,247     |
| GRAND LIST (AUTO)                              | \$ 170,220,120    | \$ 169,898,110    |
| MILL RATE                                      | <u>3.00</u>       | <u>3.00</u>       |
| PROJECTED COLLECTIONS (AUTO)                   | 510,661           | 509,695           |
| COLLECTION RATE                                | <u>98%</u>        | <u>98%</u>        |
|  | \$ 500,451        | \$ 499,500        |
| <b>TOTAL PROJECTED COLLECTIONS</b>             | <b>17,533,199</b> | <b>21,288,747</b> |

**WEST HAVEN FIRE DEPARTMENT  
2026-2027 BUDGET**

|                             | 2024-2025<br>ACTUAL | 2025-2026<br>BUDGET | 2025-2026<br>ESTIMATED<br>YEAR END | 2026-2027<br>BUDGET |
|-----------------------------|---------------------|---------------------|------------------------------------|---------------------|
| <b><u>EXPENSES</u></b>      |                     |                     |                                    |                     |
| <b><u>SALARIES</u></b>      |                     |                     |                                    |                     |
| CHIEF                       | \$ 136,053          | \$ 138,922          | \$ 138,922                         | \$ 135,535          |
| DEPUTY CHIEF                | \$ 226,472          | \$ 231,245          | \$ 231,245                         | \$ 237,026          |
| FIRE MARSHAL                | \$ 100,566          | \$ 102,654          | \$ 102,654                         | \$ 105,220          |
| INSPECTOR                   | \$ 179,523          | \$ 183,306          | \$ 183,306                         | \$ 187,888          |
| CAPTAINS                    | \$ 392,880          | \$ 401,159          | \$ 401,159                         | \$ 411,187          |
| DAY CAPTAIN                 | \$ 99,377           | \$ 101,475          | \$ 101,475                         | \$ 104,011          |
| LIEUTENANTS                 | \$ 925,720          | \$ 1,091,622        | \$ 1,093,622                       | \$ 1,118,910        |
| GRADE A                     | \$ 1,425,062        | \$ 3,263,625        | \$ 1,400,560                       | \$ 3,345,203        |
| GRADE B                     | \$ 193,175          | \$ -                | \$ 328,390                         | \$ -                |
| GRADE C                     | \$ 267,852          | \$ -                | \$ 280,186                         | \$ -                |
| GRADE D                     | \$ 522,640          | \$ -                | \$ 759,782                         | \$ -                |
| GRADE E                     | \$ 668,358          | \$ -                | \$ 347,015                         | \$ -                |
| SUPT. OF APPARATUS          | \$ 96,127           | \$ 98,154           | \$ 98,154                          | \$ 100,608          |
| BUSINESS MANAGER            | \$ 62,459           | \$ 64,455           | \$ 64,455                          | \$ 64,455           |
| BUSINESS OFFICE - PART TIME | \$ 73,125           | \$ 132,600          | \$ 132,600                         | \$ 128,700          |
| FM OFFICE                   | \$ 61,424           | \$ 62,720           | \$ 62,720                          | \$ 64,295           |
| VACATION                    | \$ 382,408          | \$ 430,320          | \$ 430,320                         | \$ 458,163          |
| SICK/INJURY                 | \$ 260,978          | \$ 210,000          | \$ 288,652                         | \$ 250,000          |
| UTILITY                     | \$ 1,600            | \$ 10,400           | \$ 1,000                           | \$ 10,400           |
| OTHER                       | \$ 239,093          | \$ 180,000          | \$ 104,454                         | \$ 180,000          |
| FLSA                        | \$ 135,351          | \$ 150,000          | \$ 107,620                         | \$ 150,000          |
| HOLIDAY                     | \$ 397,165          | \$ 439,525          | \$ 439,525                         | \$ 450,545          |
| EMT-D PAY                   | \$ 175,250          | \$ 176,500          | \$ 176,500                         | \$ 209,000          |
| PARAMEDIC STIPEND           | \$ 168,000          | \$ 190,500          | \$ 190,500                         | \$ 182,000          |
| LONGEVITY                   | \$ 19,700           | \$ 20,600           | \$ 20,600                          | \$ 23,900           |
| EDUCATION PAY               | \$ 16,950           | \$ 17,800           | \$ 17,800                          | \$ 18,550           |
| WELLNESS PROGRAM            | \$ -                | \$ 4,825            | \$ 7,675                           | \$ 8,000            |
| PARAMEDIC/CME HRS           | \$ 6,479            | \$ 17,930           | \$ 17,930                          | \$ 17,615           |
| EMT/OFFICER TRAINING        | \$ 81,780           | \$ 100,000          | \$ 70,000                          | \$ 70,000           |
| TERMINAL LEAVE              | \$ 19,164           | \$ 100,190          | \$ -                               | \$ 102,676          |
| UNION BUSINESS              | \$ 7,085            | \$ 8,000            | \$ 8,000                           | \$ 9,000            |
| SPECIAL SERV.               | \$ 44,660           | \$ 15,500           | \$ 17,020                          | \$ 22,500           |
| DAY PERSONNEL OT            | \$ 62,381           | \$ 65,000           | \$ 50,935                          | \$ 65,000           |
| CCP PROGRAM                 | \$ 6,851            | \$ 12,000           | \$ 11,056                          | \$ 20,000           |
| INS PAYMENT                 | \$ 30,000           | \$ 35,000           | \$ 15,000                          | \$ 20,000           |
| GRANT                       | \$ 166,382          | \$ -                | \$ 43,200                          | \$ 2,000            |
| MEDIA & COMPUTER STIPEND    | \$ -                | \$ 25,000           | \$ -                               | \$ 25,000           |
| YEAR-END P/R ACCRUAL        | \$ -                | \$ -                | \$ -                               | \$ -                |
| EXTRA WORK                  | \$ 3,036            | \$ 3,000            | \$ 2,000                           | \$ 3,000            |
| <b>TOTAL SALARIES</b>       | <b>\$ 7,655,126</b> | <b>\$ 8,084,027</b> | <b>\$ 7,746,032</b>                | <b>\$ 8,300,387</b> |

**WEST HAVEN FIRE DEPARTMENT  
2026-2027 BUDGET**

|                                       | 2024-2025<br>ACTUAL  | 2025-2026<br>BUDGET  | 2025-2026<br>ESTIMATED<br>YEAR END | 2026-2027<br>BUDGET  |
|---------------------------------------|----------------------|----------------------|------------------------------------|----------------------|
| <b>EMPLOYEE EXPENSE</b>               |                      |                      |                                    |                      |
| UNIFORMS                              | \$ 61,676            | \$ 80,400            | \$ 57,322                          | \$ 76,450            |
| TURN OUT GEAR                         | \$ 122,025           | \$ 100,000           | \$ 17,812                          | \$ 100,000           |
| DUES & SUBSCRIPTIONS                  | \$ 19,336            | \$ 11,000            | \$ 11,000                          | \$ 11,000            |
| PHYSICAL EXAMS                        | \$ 5,586             | \$ 6,000             | \$ 3,480                           | \$ 6,000             |
| EMT/PARAMEDIC EXP & CLASSES           | \$ 4,158             | \$ 11,000            | \$ 8,000                           | \$ 11,000            |
| FIREFIGHTER SCHOOL                    | \$ 31,540            | \$ 20,000            | \$ 16,570                          | \$ 20,000            |
| WELLNESS PROGRAM (PULMONARY FUNCTION) | \$ 2,635             | \$ 15,000            | \$ 47,110                          | \$ 50,000            |
| TRAINING MATERIAL                     | \$ -                 | \$ 2,000             | \$ 1,000                           | \$ 2,000             |
| HEART & HYPERTENSION MEDS.            | \$ 73,065            | \$ 26,000            | \$ 26,000                          | \$ 30,000            |
| HEALTH INS.                           | \$ 3,368,583         | \$ 2,963,730         | \$ 2,963,730                       | \$ 4,255,544         |
| LIFE INSURANCE                        | \$ 31,021            | \$ 41,595            | \$ 41,595                          | \$ 40,800            |
| WORKMAN'S COMPENSATION                | \$ 414,911           | \$ 408,557           | \$ 399,842                         | \$ 610,000           |
| FED TAX-ER (MEDICARE)                 | \$ 120,537           | \$ 129,729           | \$ 129,729                         | \$ 136,836           |
| EXERCISE EQUIPMENT                    | \$ 13,713            | \$ 1,500             | \$ 1,500                           | \$ 1,500             |
| OFFICER TRAINING-OSHA                 | \$ 51,500            | \$ 40,000            | \$ 5,431                           | \$ 40,000            |
| DOG                                   | \$ 2,979             | \$ 3,000             | \$ 2,815                           | \$ 4,000             |
| CAR WASH                              | \$ 1,029             | \$ 2,000             | \$ 1,810                           | \$ 2,000             |
| HEART & HYPERTENSION MAINT.           | \$ 80,822            | \$ 80,640            | \$ 80,640                          | \$ 83,505            |
| PENSION #1                            | \$ 4,043,391         | \$ 4,191,130         | \$ 4,191,130                       | \$ 4,227,730         |
| PENSION #3                            | \$ 110,440           | \$ 128,645           | \$ 104,722                         | \$ 114,175           |
| PENSION UNFUNDED LIABILITY            | \$ 2,478,260         | \$ 2,427,915         | \$ 2,427,915                       | \$ 2,427,915         |
| MERS PENSION                          | \$ 1,332,297         | \$ 1,281,384         | \$ 1,370,857                       | \$ 1,397,875         |
| HEALTH INS. (OPEB) UNFUNDED LIABILITY | \$ 125,000           | \$ 125,000           | \$ 125,000                         | \$ 125,000           |
| HEALTH INS. (OPEB) NEW EMPLOYEES      | \$ 1,378,000         | \$ 1,590,000         | \$ 1,590,000                       | \$ 1,590,000         |
| 457B                                  | \$ 10,901            | \$ 11,420            | \$ 11,527                          | \$ 11,660            |
| <b>TOTAL EMPLOYEE EXPENSE</b>         | <b>\$ 13,883,404</b> | <b>\$ 13,697,644</b> | <b>\$ 13,636,536</b>               | <b>\$ 15,374,990</b> |

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|--|---------------------|---------------------|------------------------------------|---------------------|
| <b>APPARATUS EQUIP, REPAIRS, TESTS</b>       |                     |                     |                                    |                     |
| MAINT. PARTS & MATERIALS                     | \$ 296,284          | \$ 105,500          | \$ 83,008                          | \$ 111,500          |
| FUEL   | \$ 60,252           | \$ 51,000           | \$ 41,087                          | \$ 51,000           |
| FUEL-BOAT                                    | \$ -                | \$ 12,700           | \$ 8,000                           | \$ 12,700           |
| FOAM & CHEMICALS                             | \$ 9,281            | \$ 3,000            | \$ 9                               | \$ 3,000            |
| NEW EQUIPMENT                                | \$ 555,731          | \$ 35,000           | \$ 24,482                          | \$ 75,000           |
| EQUIPMENT REPAIR                             | \$ 1,589            | \$ 15,000           | \$ 10,000                          | \$ 15,000           |
| COMMUNICATIONS-MAINTENANCE                   | \$ 2,142            | \$ 5,000            | \$ -                               | \$ 5,000            |
| COMMUNICATIONS-NEW EQUIPMENT                 | \$ -                | \$ 47,000           | \$ -                               | \$ 47,000           |
| EMERGENCY MEDICAL SUPPLIES                   | \$ 111,433          | \$ 110,000          | \$ 100,000                         | \$ 110,000          |
| HOSE REPLACEMENTS                            | \$ 15,176           | \$ 15,000           | \$ 8,000                           | \$ 15,000           |
| EQUIPMENT TESTING                            | \$ 21,696           | \$ 21,200           | \$ 24,648                          | \$ 27,200           |
| PURCHASE APPARATUS                           | \$ 348,080          | \$ 352,822          | \$ 320,009                         | \$ 503,000          |
| <b>TOTAL APPARATUS EQUIP, REPAIRS, TESTS</b> | <b>\$ 1,421,664</b> | <b>\$ 773,222</b>   | <b>\$ 619,243</b>                  | <b>\$ 975,400</b>   |
| <b>FIREHOUSE OPERATIONS</b>                  |                     |                     |                                    |                     |
| MAINTENANCE SUPPLIES                         | \$ 16,751           | \$ 15,000           | \$ 15,000                          | \$ 15,000           |
| LIABILITY INSURANCE                          | \$ 128,253          | \$ 138,685          | \$ 126,517                         | \$ 140,100          |
| SEWER USE FEE                                | \$ 3,904            | \$ 4,000            | \$ 3,502                           | \$ 4,600            |
| TELEPHONE                                    | \$ 12,133           | \$ 13,000           | \$ 24,938                          | \$ 25,000           |
| <b>ENGINE CO.#1 (ELM ST)</b>                 |                     |                     |                                    |                     |
| UTILITIES                                    | \$ 50,557           | \$ 55,000           | \$ 47,243                          | \$ 55,000           |
| BUILDING REPAIRS                             | \$ 48,330           | \$ 10,000           | \$ 13,894                          | \$ 10,000           |
| <b>TOTAL ENGINE CO.#1 (ELM ST)</b>           | <b>\$ 98,887</b>    | <b>\$ 65,000</b>    | <b>\$ 61,137</b>                   | <b>\$ 65,000</b>    |
| <b>HOOK &amp; LADDER #1 (2ND AVE)</b>        |                     |                     |                                    |                     |
| UTILITIES                                    | \$ 5,604            | \$ 6,000            | \$ 6,490                           | \$ 7,000            |
| BUILDING REPAIRS                             | \$ 545              | \$ 1,000            | \$ 1,000                           | \$ 1,000            |
| <b>TOTAL HOOK &amp; LADDER #1 (2ND AVE)</b>  | <b>\$ 6,149</b>     | <b>\$ 7,000</b>     | <b>\$ 7,490</b>                    | <b>\$ 8,000</b>     |
| <b>HOSE CO.#3 (SPRING ST)</b>                |                     |                     |                                    |                     |
| UTILITIES                                    | \$ 6,382            | \$ 8,000            | \$ 6,173                           | \$ 8,000            |
| BUILDING REPAIRS                             | \$ 1,008            | \$ 4,000            | \$ 2,000                           | \$ 4,000            |
| <b>TOTAL HOSE CO.#3 (SPRING ST)</b>          | <b>\$ 7,390</b>     | <b>\$ 12,000</b>    | <b>\$ 8,173</b>                    | <b>\$ 12,000</b>    |
| <b>HOSE CO.#5 (STEVEN HEIGHTS)</b>           |                     |                     |                                    |                     |
| UTILITIES                                    | \$ 22,685           | \$ 25,000           | \$ 22,502                          | \$ 25,000           |
| BUILDING REPAIRS                             | \$ 21,667           | \$ 3,000            | \$ 6,599                           | \$ 3,000            |
| RENT   | \$ 15,750           | \$ 4,200            | \$ -                               | \$ 4,200            |
| <b>TOTAL HOSE CO.#5 (STEVEN HEIGHTS)</b>     | <b>\$ 60,102</b>    | <b>\$ 32,200</b>    | <b>\$ 29,101</b>                   | <b>\$ 32,200</b>    |
| <b>FM (365 ELM ST)</b>                       |                     |                     |                                    |                     |
| UTILITIES                                    | \$ 5,482            | \$ 8,000            | \$ 8,000                           | \$ 8,000            |
| BUILDING REPAIRS                             | \$ 2,763            | \$ 4,000            | \$ 4,000                           | \$ 4,000            |
| FUEL   | \$ 1,790            | \$ 2,000            | \$ 2,000                           | \$ 2,000            |
| <b>TOTAL FM (365 ELM ST)</b>                 | <b>\$ 10,035</b>    | <b>\$ 14,000</b>    | <b>\$ 14,000</b>                   | <b>\$ 14,000</b>    |
| <b>816-818 SAVIN AVE</b>                     |                     |                     |                                    |                     |
| UTILITIES                                    | \$ 63               | \$ -                | \$ 937                             | \$ -                |
| BUILDING REPAIRS                             | \$ -                | \$ -                | \$ -                               | \$ -                |
| <b>TOTAL 816-818 SAVIN AVE</b>               | <b>\$ 63</b>        | <b>\$ -</b>         | <b>\$ 937</b>                      | <b>\$ -</b>         |
| <b>TOTAL MAINTENANCE CONTRACTS</b>           | <b>\$ 79,388</b>    | <b>\$ 119,725</b>   | <b>\$ 284,557</b>                  | <b>\$ 123,975</b>   |
| <b>FIRE HOUSE IMPROVEMENTS</b>               | <b>\$ 493,745</b>   | <b>\$ -</b>         | <b>\$ 5,645</b>                    | <b>\$ -</b>         |
| <b>TOTAL FIREHOUSE OPERATIONS</b>            | <b>\$ 916,800</b>   | <b>\$ 420,610</b>   | <b>\$ 580,997</b>                  | <b>\$ 439,875</b>   |

**WEST HAVEN FIRE DEPARTMENT  
2026-2027 BUDGET**

|                                  | 2024-2025<br>ACTUAL   | 2025-2026<br>BUDGET  | 2025-2026<br>ESTIMATED<br>YEAR END | 2026-2027<br>BUDGET  |
|----------------------------------|-----------------------|----------------------|------------------------------------|----------------------|
| <b>OUTSIDE SERVICES</b>          |                       |                      |                                    |                      |
| LEGAL                            | \$ 16,787             | \$ 50,000            | \$ 40,000                          | \$ 50,000            |
| AUDIT                            | \$ 19,720             | \$ 19,720            | \$ 19,720                          | \$ 22,000            |
| CONSULTING FEES                  | \$ 19,909             | \$ 22,000            | \$ 29,400                          | \$ 30,000            |
| EMERGENCY REPORTING SYSTEM       | \$ 337,537            | \$ 374,540           | \$ 374,540                         | \$ 385,775           |
| <b>TOTAL OUTSIDE SERVICES</b>    | <b>\$ 393,953</b>     | <b>\$ 466,260</b>    | <b>\$ 463,660</b>                  | <b>\$ 487,775</b>    |
| <b>DISTRICT EXP</b>              |                       |                      |                                    |                      |
| ADMINISTRATIVE OFFICE SUPPLIES   | \$ 29,454             | \$ 28,800            | \$ 23,675                          | \$ 27,800            |
| FEES                             | \$ 23,235             | \$ 10,110            | \$ 25,146                          | \$ 26,000            |
| NEW EQUIPMENT-OFFICE             | \$ 2,455              | \$ 20,000            | \$ 10,000                          | \$ 20,000            |
| COMMISSIONERS EXP.               | \$ 8,865              | \$ 5,000             | \$ 5,000                           | \$ 5,000             |
| FIRE PREVENTION                  | \$ 4,781              | \$ 4,000             | \$ 930                             | \$ 4,000             |
| HYDRANT REPAIRS                  | \$ 25,945             | \$ 20,000            | \$ 35,022                          | \$ 20,000            |
| DISTRICT MEETING/ELECTION        | \$ 1,987              | \$ 2,000             | \$ 1,600                           | \$ 2,000             |
| DISTRICT WATER SUPPLY            | \$ 291,315            | \$ 294,230           | \$ 303,081                         | \$ 312,175           |
| VOLUNTEER CO. GEAR               | \$ 48                 | \$ 10,000            | \$ 8,000                           | \$ 10,000            |
| VOLUNTEER CO. TRAINING/RETENTION | \$ -                  | \$ 18,000            | \$ 15,000                          | \$ 18,000            |
| <b>PUBLIC PROGRAMS</b>           | <b>\$ 8,136</b>       | <b>\$ 11,500</b>     | <b>\$ 3,881</b>                    | <b>\$ 11,500</b>     |
| APPRECIATION DAY                 | \$ 3,548              | \$ 6,000             | \$ 5,000                           | \$ 6,000             |
| COMPUTERS                        | \$ 12,171             | \$ 11,000            | \$ 24,012                          | \$ 29,000            |
| CONTINGENCY                      | \$ -                  | \$ -                 | \$ -                               | \$ 10,000            |
| <b>TOTAL DISTRICT EXP</b>        | <b>\$ 411,940</b>     | <b>\$ 440,639</b>    | <b>\$ 460,346</b>                  | <b>\$ 501,475</b>    |
| <b>TOTAL EXPENSE</b>             | <b>\$ 24,682,887</b>  | <b>\$ 23,882,402</b> | <b>\$ 23,506,813</b>               | <b>\$ 26,079,902</b> |
| <b>SURPLUS/(DEFICIT)</b>         | <b>\$ (2,065,763)</b> | <b>\$ (701,051)</b>  | <b>\$ (126,765)</b>                | <b>\$ (300,276)</b>  |